

October 27, 2022

Dear Colleagues,

Thank you to everyone who volunteered to work on the 2023-2028 Strategic Plan. The response to our call was immense! Nicole Dabbs, Chair of Kinesiology and member of Faculty Senate, was selected to serve as a Co-Chair for the Strategic Planning process. Nicole will work alongside myself, Kelly Campbell, Interim Vice Provost and Co-Chief Diversity Officer, to lead this endeavor. The President's Cabinet worked with us to appoint committee and workgroup members who represented the diversity of our campus community. Individuals will be notified of their appointments today.

Those who were not appointed to serve on a committee or work group will still have a voice in this process. We will solicit ongoing feedback via the website (<https://www.csusb.edu/strategic-plan>), and hold open forums in spring, as well as develop a survey for campus input.

As a reminder, the four goals in our plan center on: (1) Student Success, (2) Faculty and Staff Success, (3) Diversity, Equity and Inclusion, and (4) Internationalization. These goals emerged from work completed last academic year at the President's May 6 retreat, and align with our vision, mission, and core values.

We are excited to be leading the Strategic Plan and look forward to working with you throughout the year. Thank you for your time and commitment to this campus-wide initiative.

Sincerely,

Kelly Campbell, Ph.D., Interim Vice Provost of Academic Affairs and Co-Chief Diversity Officer

Nicole C. Dabbs, Ph.D., Professor and Chair of Kinesiology

